

OFFICIAL MINUTES

**DEPARTMENT OF DEFENSE
OFFICE OF THE UNDER SECRETARY OF DEFENSE FOR POLICY
CLOSED MEETING REPORT of the
DEFENSE POLICY BOARD
Under Section 10 (d) of the Federal Advisory Committee Act**

The Defense Policy Board met on March 7-8, 2023, at the Pentagon, Arlington, Virginia. The objective of the meeting was to receive briefings and deliberate on how well DoD information operations understood, leveraged, integrated, and synchronized into broader interagency and national level influence activities and strategic communications. The Under Secretary of Defense for Policy addressed the DPB on behalf of the Secretary of Defense, and received briefings from the Assistant Secretary of Defense for Special Operations and Low-Intensity Conflict, the Deputy Director for Global Operations from the Joint Staff, the Deputy Director for Strategic Stability from the Joint Staff, and from senior leaders from the U.S. State Department, the Central Intelligence Agency, and the National Security Council Staff. The meeting was closed to the public pursuant to the provision of Section 552(b)(c)(1), Title 5, United States Code. The determination was based on the consideration that the discussion involved government classified information.

Meeting Attendance:

Board Members

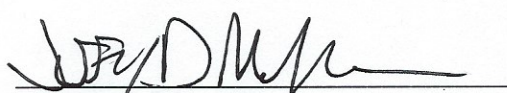
1. The Honorable Janine A. Davidson, PhD., Chair
2. Colonel Herman E. Bulls, U.S. Army Reserves (Ret.)
3. The Honorable Thomas E. Donilon, J.D.
4. Ambassador Eric S. Edelman
5. Ambassador Jon M. Huntsman, Jr.
6. General John "Jack" Keane, U.S. Army (Ret.)
7. Dr. Henry Kissinger, PhD
8. Ms. Anja L. Manuel, J.D.
9. Dr. Michael O'Hanlon, PhD.
10. Mr. Buddie J. Penn
11. Dr. Kori N. Schake, PhD.
12. The Honorable (Dr.) Rajiv J. Shah, M.D.
13. Mr. H. Patrick Swygert, J.D.

Speakers and Presenters

1. The Honorable Christopher P. Maier, ASD Special Operations, Low-Intensity Conflict
2. RDML Ronald A. Foy, Deputy Director for Global Operations, J-39, J-3, Joint Staff
3. Dr. Austin Long, Deputy Director for Strategic Stability, STS, J-5, Joint Staff
4. Ms. Elizabeth Allen, Acting Under Secretary of State for Public Diplomacy and Public Affairs, U.S. State Department
5. and Mr. James Rubin, Special Envoy & Coordinator, Global Engagement Center, U.S. State Department
6. The Associate Deputy Director for Operations, Foreign Intelligence, and Covert Action, Central Intelligence Agency
7. The Deputy Associate Director for Military Affairs, Central Intelligence Agency
8. Mr. Jonathan Finer, Principal Deputy Assistant to the President for National Security Affairs, National Security Council Staff
9. Mr. John Kirby, Coordinator for Strategic Communications, National Security Council Staff
10. Ms. Cara Abercrombie, Deputy Assistant to the President and Coordinator for Defense Policy & Arms Control, National Security Council Staff



Dr. Janine A. Davidson
Chair



Dr. Jeffrey D. McManus
Designated Federal Official